

**Minutes of Meeting Held
December 13, 2007**

Present: Interim Dean Jeffres, Professors Bailey, Bayachou, Beebe, Bowen, Dixit, Forte, Gatica, Karem, Mason, Meiksins, Mensforth, Oprea, Rudd, Simon, Smith, Sola, Thornton, Weyman

Guests: Sheldon Gelman, Richard Rakos

Absent/Excused: Chenchu Bathala

Dean Jeffres opened the meeting at 1:03 p.m. with the introduction of the President of the Faculty Senate Sheldon Gelman. He stated that Sheldon was here at the request of Graduate Council to discuss the University Vision statement. The proposed Vision statement with Jeff Karem's suggested changes was posted on the Graduate Council secure web page for review and comment by Council members.

Guest Speaker – Sheldon Gelman:

Sheldon Gelman spoke to Council about the University Mission statement and developments in Columbus. Governor Strickland and the Speaker of the House John Houston met and proposed a reorganization of higher education in Ohio at the cabinet level. What they agreed to was a repositioning and redefinition of the office of Chancellor of Higher Education. The powers that the Board of Regents had such as proposing statewide education budget, reporting on higher education performance and approving new degree programs were to be transferred to the Chancellor. The Chancellor would be appointed not by the Board of Regents but by the Governor. The Chancellor would serve as a member of the Governor's cabinet. The legislation that affected these changes requires the submission of a master plan by March 30th. As part of the plan the Chancellor asked each public university to define itself, its Mission and its strength. The Provost has spearheaded this at Cleveland State.

Much of what he knows comes from attending meetings of the Ohio Faculty Council. Speaker Houston spoke to them two years ago and discussed his views on higher education. He has since spoke to the Northeast Ohio group in October and told them the same thing. Ohio's population is not projected to grow very much, that while Ohio produces the number of graduates expected for a state this size, many leave Ohio. This brain drain is responsible for the highly noted shortage of shortfall in highly education people in the state. This is not a recipe for economic success. He was interested in attracting the very best students encouraging those students to remain in Ohio and live here. Sheldon stated that he thinks what the Speaker said is very significant. He thinks that higher education is rife with over duplication. There is not enough central management and he thinks the legislature itself cannot provide what he sees as a needed remedy. Several years later he attended their meeting and stated that he was upset with the Board of Regents for not doing more to control duplication of Graduate Programs. After Governor Strickland was elected, he and Speaker Houston agreed on the reorganization of higher education. Last month Bruce Johnson met with the Ohio Faculty Council, spoke about the higher education, and strongly supported the Governor and Speaker's proposed change. Historically the Board of Regents was not accountable to the Governor and the Governor did not think the Board of Regents as part of the administration. The thought was that if the Governor was responsible for Higher Education and the Chancellor were a Cabinet member who reported to the Governor that higher education would have a much better chance to garner money. Mr. Johnson went on to say that, he felt that if the Legislature was happy with the reforms that come out of the master planning process they would be inclined to appropriate more money for higher education. The Northeast Ohio Study commission

came from the Board of Trustees of Cleveland State and predated the election of the Governor. The plan was that Northeast Ohio Institutions cooperate in academic offerings. Leo Jeffres stated that the report from this Commission is being prepared. The report will ask for an examination of all programs. They were going to try to specify specific programs. They got it down to vague language to include both undergraduate and graduate programs. The RACGS have been asked by the Chancellor to do a program review of Computer Science programs in Southwest Ohio, which includes, Wright State, Dayton, Cincinnati, and Miami. Going back to the late nineties. This will be the first time RACGS has been involved in Program review.

Mr. Gelman stated that the Speaker in October said that the only issue he would take is that in Ohio the Governor and the legislature in a bipartisan way did demonstrate the will to put the best interest of the state ahead of our immediate self-interest. The question for this Commission is will you. You have the opportunity to do what is right for the people and economy of Ohio if you put their interest first. The future of higher education is alive and well in the Legislature. Whether it is your plan or Chancellor Fingerhut's plan. Either way reform is coming. The choice for you is whether this Commission leads it or reacts to it.

At a Steering Committee meeting, the Provost mentioned that the Chancellor hired a consultant from Georgia. The reason Georgia Tech is a leading Engineering School is that Georgia has only one Engineering School. In fact, Georgia centralizes its education offerings and that the consultant was recommending the same thing or something similar for the State of Ohio. At the Board of Trustees meeting, the new Chair has stricken two items from the Agenda. One is the report of the students and the other is the report of the faculty. The meeting began with reference to the master planning process and the Universities' efforts to define itself. The Chair of the Board stated that within the next thirty to sixty days we need to come up with an understanding of who we are as a University. A Board member stated that it was ridiculous not organization could define itself in sixty days. An organization this size could not define itself in a year and a half. The Chair said we are a University reaching maturity and we should define ourselves.

If someone wanted a world-class university like the Chancellor said he does it would they would propose doing so by merging Cleveland State and the University of Akron. The President remarked to the Senate that in order to bring Cleveland and Akron per student expenditure to Cincinnati it would take four hundred and eighteen million dollars. Forget about Ohio State or Cincinnati. If you want a world-class university, an MIT, you are talking about a million and a half dollars. Sheldon Gelman said that his conclusion is that he has no idea what will happen. His second conclusion is that if the impetus for these efforts remains viable there will be very serious interest in consolidation of some kind. Whether it is politically possible to do that, he does not know. Bruce Johnson made a remark in passing. He said something like; some Legislatures think we have too many English departments but I think we carried the day with undergraduate studies. Dr. Gelman understood him to say, perhaps incorrectly, that he thought there would be action on Graduate Programs. The Speaker said, "Consider for a moment the power and influence Northeast Ohio could have on higher education if we pooled our resources and consolidated efforts. The economic impact would be tremendous. To harness the intellectual power in places like KSU, CSU, and UA, allow them to remain their own identity but provide them more seamless access to each others resources then by consolidating duplicative services and allowing for the sharing of faculty the cost could be driven down, the quality of academic offerings would go up and the students would benefit from lower tuition."

Dr. Jeffres thanked him for giving Council members a good backdrop. There are a lot of things happening and a lot of proposals to which this background is excellent. Council had asked for this as a background for discussion. Jeff Karem provided some language for Council to look at. He asked Council if they wanted to

produce something or to continue a discussion about the significance of this. Several programs in CLASS asked Dean Jeffres if they could do an accelerated 4+1 program with another institution in Northeast Ohio. He responded that they could. He suggests that we might utilize one another's resources is to set up an almost omnibus 4+1 agreement across specializations and programs. So that say if Akron didn't have a specialization in Medieval History or Composition they could pass their students on a Graduate Program here where we had the specialization and vice a versa. If you looked at places, where you are complimentary rather than competitive and came up with agreements in advance it might be looked on favorably as a way to salvage this notion of independence but utilization of resources. Essentially Northeast Ohio would be competing as a unit rather than everybody trying to survive on their own. He is introducing this as something for Council members to think about.

A Council member stated that it would be politically wiser to support it and enhance it rather than give it the back of the hand. Dean Jeffres asked Council if they would like to continue the discussion now or the online discussion. A Council member stated that he would like to add science to the first paragraph with the list of various things. It is amazing that we have the only NASA center north of the Mason Dixon line. Cleveland State has a long history in association in terms of educating people who work at NASA and other things and we do not promote it. There is the Clinic and UH in the medical field as well as NASA. Training those students is part of the regional economy. Dean Jeffres asked if he had language to be added. We will put it back online for discussion. You can add comments online. Another Council member stated that she liked what has been done but would like to add in the third paragraph where it says Biomedical Engineering could be changed to Biomedical Research and Engineering. Several Council members felt that it should be Biomedical Science and Engineering. There was additional discussion whether this paragraph refers to research or programs. It was suggested that everyone make his or her comments online. Dean Jeffres stated that he would then try to merge the comments and bring them for discussion at the next Council meeting. Another Council member stated that had a general comment. What he still misses is that we used to think of ourselves as an urban institution dedicated to the improvement of the city. This is entirely absent from this agenda. He finds it odd that a decision like that was made without any discussion. One of the things that bothers him about this document is that we are attempting to define ourselves as unique by saying that we are doing the same thing as every other university in the state, which is featuring health care and science. This is fine we are doing this but it does not make use unique. The urban connection does make us unique.

Announcements and Communication:

Graduate Program Directors Meeting – November 29th:

Dean Jeffres reported that the Program Directors met on the 29th. It was a good group. He said he would leave it at that.

Ad Hoc Committee on Graduate Assistants:

Dean Jeffres reported that the Ad Hoc Committee on Graduate Assistants met. They are analyzing comparative institutions, the urban 21 plus the other comparative universities on their GA policies on their web sites. When that is done, we will look at it and some other issues. At the meeting on the budget with the Deans and Jack Boyle, the point was made that our graduate stipend has not risen in years. At least that this was put on the table.

Recruitment Videos:

Dean Jeffres is pleading for Council members and the Graduate Program Directors' help. He has asked each Dean to give him a designated hitter to work with the video team. We will go to one site in Engineering and rotate through each program asking the faculty to talk about their research. In one day we could do all of Engineering. We would then move to another site so that each week we would be at another site. By next

fall, we will have an actual chunk of streaming video on-line about the things that attract people to Graduate Programs, which is either it, can do for your career or ideas and research that excite you. This is about ideas. If you get called, please encourage your colleagues to show up and talk about what excites them about the program.

Signature GA's:

Dean Jeffres has several people who told him they are working on this. If you are going to attract students with these, you need to be able to advertise them. That means pretty soon. Talk to your individual programs about this make sure they are moving on it and not talking about it for next October because you want to attract good students.

MBA Program will accept in place of GMAT for applicants who previously took the GRE:

Dean Jeffres reported that the MBA program has submitted a request to accept GRE scores as a substitute for GMAT scores for those who have earned graduate degrees in fields other than business and have taken the GRE. The College of Business is recommending that the GRE score be accepted, as a substitute for the GMAT is the scores comply with the admission standards that are used with the GMAT score. This change would help in recruiting qualified applicants who have earned other graduate degrees. As delegated by the Council Dean Jeffres approved this.

Committee Reports:

Faculty Senate Representative:

Robert Mensforth stated that Sheldon Gelman covered the report very well. The meeting was very brief. The state reps have been unable to articulate what they want. They want us to define it.

University Admissions & Standards Representative:

No Report.

University Curriculum Committee Representative:

Mieko Smith reported that the UCC approved the additional exit option, EGT 580 Practicum in the Gifted Talented Education Masters Program. Pending is the request to change the department name of the Department of Electrical and Computer Engineering to the Department of Electrical, Computer and Software Engineering. The College of Business objected. They are in discussion. There is continued discussion on the method for monitoring the E-Learning program. Once it is done, it will be proposed to Faculty Senate. The recommendations from Graduate Council on the Economic Development Specialization for the MBA Program and the Master of Legal Studies will be reviewed in January.

Research Council Representative:

Jill Rudd reported that the Research Council approved the new Faculty Research Development Program. A criterion has been developed to give the Humanities a better chance. They will benefit from this change.

Dean Jeffres stated that his office is supposed to be split and he decided to advertise the next Travel Program. He committed for whoever is hired the money for the next quarter Travel Program.

Graduate Faculty Review Committee:

Bill Bailey reported that the Graduate Faculty Review Committee received and reviewed 83 applications for new or renewed Graduate Faculty appointments. The recommendation is for approval of 79 persons for a five-year appointment 2 persons for an initial three-year appointment and one denial. One additional person is being held pending receipt of additional information. A motion was made to accept the recommendations

of the Graduate Faculty Review Committee. Drs. Rudd and Meiksins reclused themselves due to being on the list of recommendations. The motion was seconded and approved.

Old Business

Approval of Minutes of October 11, 2007 Graduate Council Meeting.

Approval of Minutes of November 8, 2007 Graduate Council Meeting.

Graduate Council unanimously approved both minutes without change.

Conditional Admit – Requested Change in Timeline to 1 year:

Dean Jeffres stated that the previously approved Conditional Admissions status states that a student has two semesters to complete the conditions of admission in order to be admitted as a Regular Graduate Students. The College of Education offers course during the summer for those who are unable to take courses during the academic year. They are asking that the timeline be changed to one year. A motion was made to change the Conditional Admission term from two semesters to one year. The motion was seconded and unanimously approved.

Graduate Faculty Membership Extension for Maternity Leave (Change in Graduate Faculty By-Laws)

Dean Jeffres stated that since this requires a change in the Graduate Faculty Bylaws that rather than piecemeal the changes Council Members should look at the current By-laws and recommend any changes necessary. There is a note in the distributed by-laws about the Maternity leave, a note about the mail ballot, the third is that the Graduate Faculty Review Committee is an Ad Hoc committee and this would make it a standing Committee. These are several changes that are being recommended and ask that Council members take a look at this so that next year we can take a look at it and there may be some other points that you would raise. A Council member suggested that since Dean Jeffres has some specific items that should be changed it might be a good idea to convene a working group to craft some language on these things. Otherwise, we will spend an hour discussing what everyone has penciled in. Dean Jeffres responded that if you have ideas he would like to gather those and then ask a group to craft the language.

New Business

Credit Hour Reduction for the Clinical Psychology Specialization:

Richard Rakos stated that the major reason for the request is that students are finding fewer direct services positions. The program is now primarily preparation for Doctoral studies. This will make the program more flexible and allow them to reduce the Clinical hours and increase Research. A Council member asked how the current program affects admission into Doctoral Programs. Dr. Rakos responded that significant portions of credits do not transfer. Most doctoral programs want to remold the students. A motion was made to approve the change in credit hours from 60 to 52 for the Master of Arts in Psychology Clinical Psychology Specialization. The motion was seconded and unanimously approved.

Discussion Items

Accelerated Programs:

Dean Jeffres mentioned earlier about 4+1 Programs with other Institutions. This came out of CLASS but there is no reason for it not to be across all of the Colleges to the extent that you could find non-competitive situations where you could collaborate and cooperate. Two things need to be in place. You would not pass on your students to someone else if you lost credits. You would need to have an agreement on the losses to the program. The other question was someone asked if you could have a 4+1 program with someone who did not have a graduate program. In other words, the courses they would take would have to be at what we call 400 level here, which would be difficult. He wanted to put this on the table for Council members to think about and take to your programs. There are some possibilities about coming up with something across

the board that you could act upon as a group and get some favorable response. Look for quid pro quo relationships of your program with the four other universities in Northeast Ohio and maybe you will come up with something that will make a statement and give us some publicity. The NorthShore Graduate Research Alliance started long ago and was in hiatus. It came back this past year. There is an effort to push this group to become a little like what exists in Southwest Ohio, which is to essentially air out programs, and come up with collaborative programs in Northeast Ohio.

Difference Between Specializations, Concentration, and Tracks.

Dean Jeffres stated that someone asked if we could find the difference between Specialization, Concentrations, and Tracks. He could not find anything in the literature so it is whatever we call it. It is essentially a way to morph your program. It is a tool to attract students.

Spring Meeting Schedule

After polling Council members it was determined that the Spring Graduate Council meeting would be held on the first Tuesday of the month at 10:00 a.m. The first meeting will be February 5th.

Dean Jeffres reported that there is one candidate for the Vice President for Research. The second candidate dropped out. He asked the Provost if that meant they would go down to the next level of candidates and she responded that she would consult with the Search Committee. The expectation was that once that position was filled they would advertise for the Dean of the Graduate College. The Provost was looking for how to pick the Search Committee and thought the Graduate Council was an appropriate person to get representation. Dean Jeffres left the room so the Faculty Senate Representatives could do this.

Robert Mensforth stated that he and Mekki Bayachou met with the Provost and basically in the search for the Dean of the Graduate School she wants to put together a search committee. She would like a pool of candidates by January 15th. She would like representatives from each College and would like a diverse representation from the Graduate Programs, Graduate Program Directors and Graduate Council members. The idea for the Committee is that by April 15th they would have a short set of five candidates that would be unranked that would go from the committee's recommendation to the Provost. Mekki Bayachou stated that the search is internal so it has to have input from all of the Colleges. Dr. Mensforth stated that Bette Bonder has agreed to Chair the Committee. Some programs may want to meet with their faculty and choose a representative. Graduate Council needs to be involved in this. Dr. Bayachou stated that as a procedure they would be sending an email to the Deans of the various Colleges. Once they forward the list of volunteers for the Committee the Provost will make the decision as to the composition of the Committee.

The meeting was adjourned at 2:35 p.m.

(Minutes were approved by Graduate Council on February 5, 2008)