

**THE UNIVERSITY STRATEGIC PLANNING COMMITTEE'S  
ANNUAL REPORT TO FACULTY SENATE AND THE ADMINISTRATION**

**Submitted to Faculty Senate and the Administration  
September 24, 2008**

**USPC Members**

Connie Hollinger, USPC Chair (Psychology, COS)  
Virginia Benson (Urban Studies, Urban Affairs)  
Kenneth Keys (Industrial and Manufacturing, Engineering)  
R. D. Nordgren (CASAL, COEHS)  
Eric Ziolk (Music, CLASS)  
David Anderson (Associate Dean, COS)  
Tommie Barclay (Director, Web and e-Initiatives)  
Geoffrey Mearns (Dean, Law)  
Claire Rahm, (Assistant VP, Campus Support Services)  
William Wilson, (CIO, IS&T)  
Gitanjali Kaul, Ex Officio (Vice Provost, Planning, Assessment,  
and Information Resource Management)  
Jala Khateeb, Ex Officio (Student Member)